OPERATION AL FAJR

The Battle of Fallujah

Damage Prevention

- Organizational Actions
  - Proper Preparation
    - Planning and Rehearsals
    - Detailed Orders and Instructions
    - Coordination and Focus of Resources – Leveraging Technology
  - Opportunity Driven Operations
    - Intent Driven
    - Flexible and Adaptable
  - Operational Risk Management
    - Consequence and Probability of Occurrence
    - Mitigation
  - Leadership and Supervision

- Individual Actions
  - Professional Training and Execution
  - Initiative Driven - Creativity
  - Courageous Leaders
  - Responsible Action
  - Standards of the Nation

Background

- Fallujah
  - Center of Criminal Activity
  - Isolated City
  - Infrastructure in Shambles
- Timeline
  - Ambush of "Blackwater" Contractors (31 March 04)
  - Operation Vigilant Resolve Commences (April 04)
  - Fallujah Brigade Stands-up
- Enemy Forces
  - Former Regime Elements
  - Islamic Extremists
  - Tribes
  - Criminal Elements

Fallujah and Surrounding Cities

Khalidiyah

Karmah

Saqlawiyah

Baghdad

Ramadi

Nassir Wal Salam

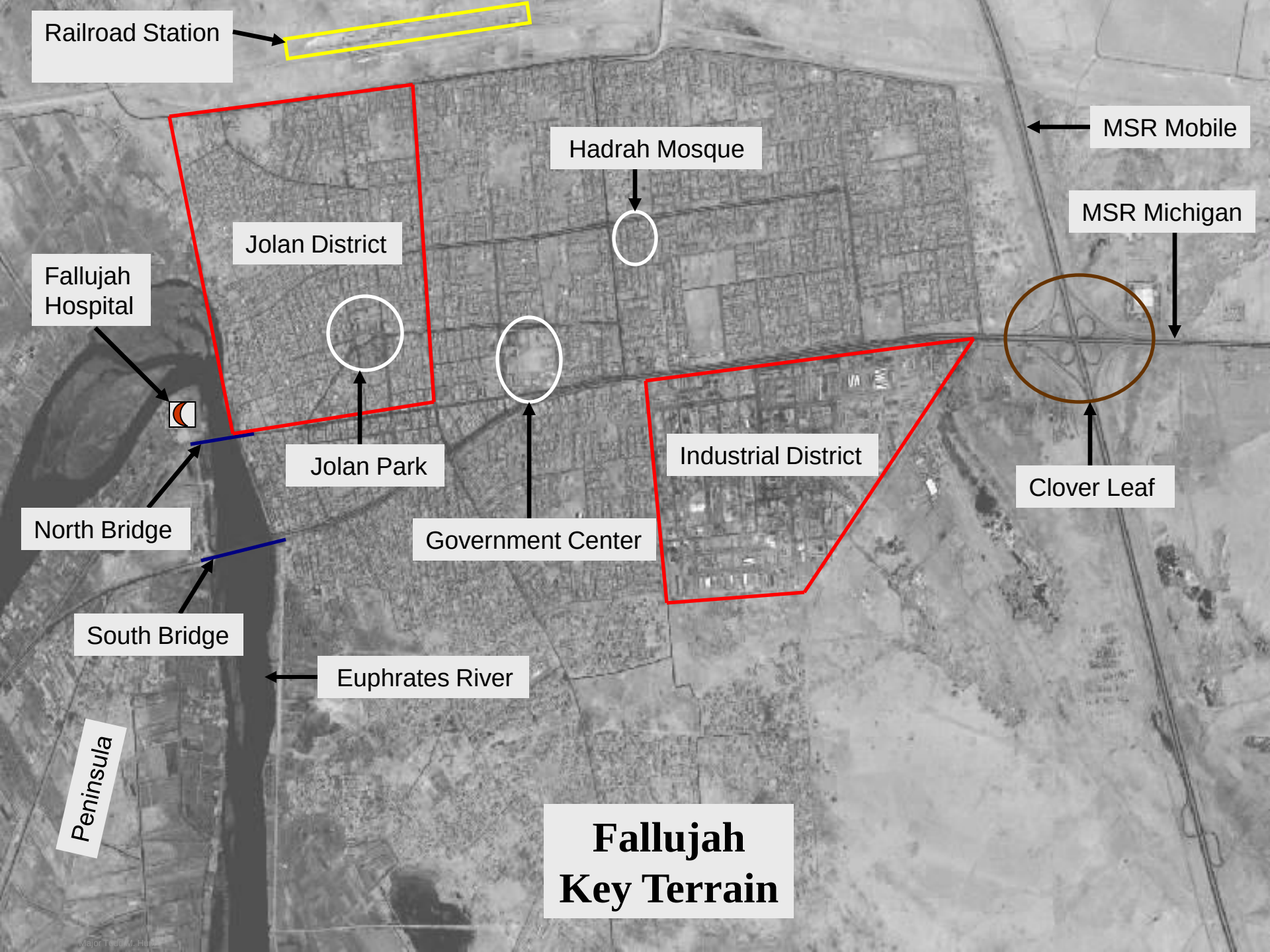
Habbaniyah

Fallujah

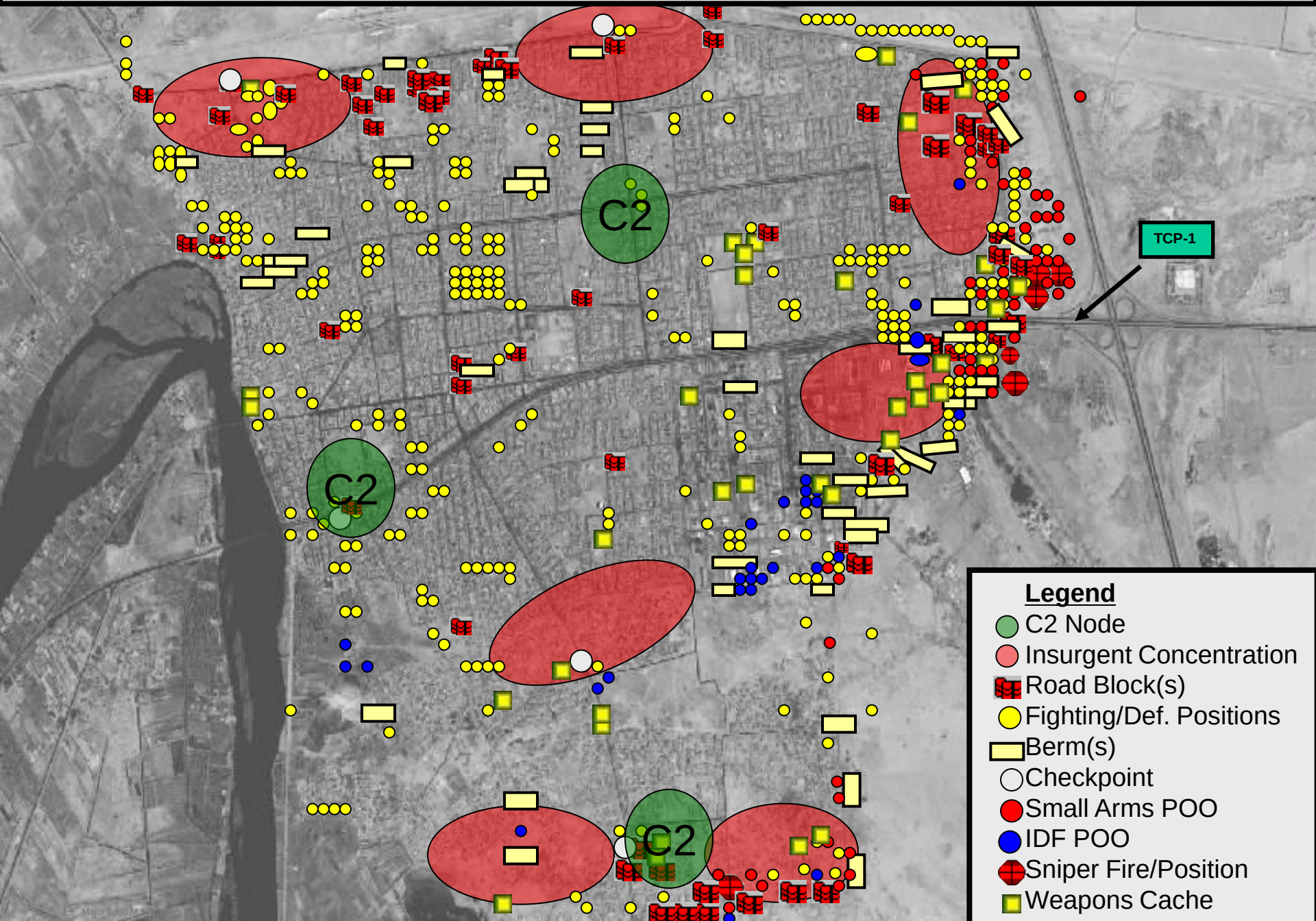
Abu Ghurayb

Zaidon

Al Amariyah


Railroad Station
Jolan District
Hadrah Mosque
MSR Mobile
MSR Michigan
Fallujah Hospital
Jolan Park
Government Center
Industrial District
Clover Leaf
North Bridge
South Bridge
Euphrates River
Peninsula
Fallujah
Key Terrain

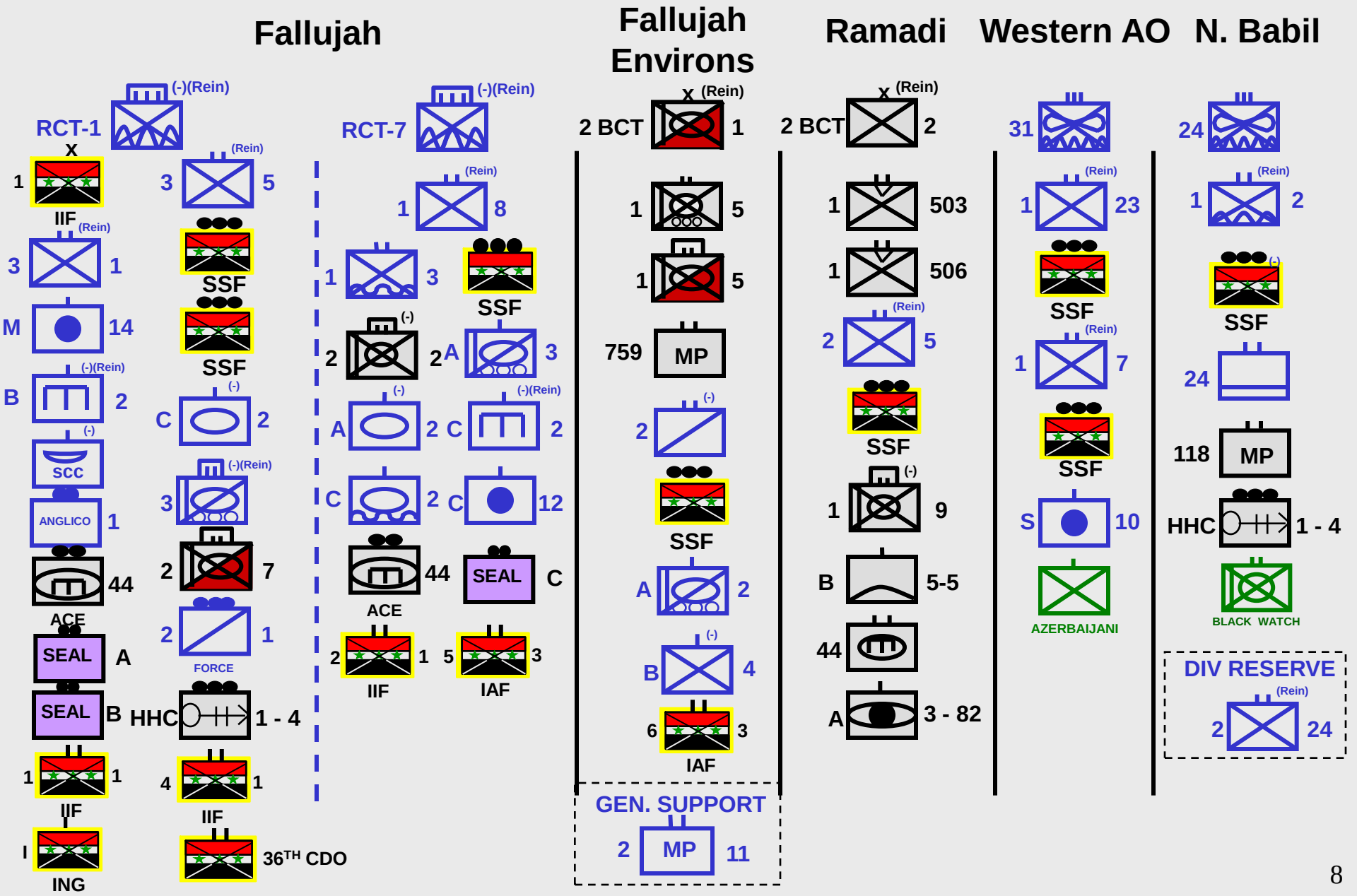
FALLUJAH THREAT OVERVIEW (OCTOBER 2004)



Mission

AT H HOUR ON D+1, 1ST MARINE DIVISION (-) (REIN) ATTACKS TO DESTROY ANTI-IRAQI FORCES IN FALLUJAH IN ORDER TO ESTABLISH LEGITIMATE LOCAL CONTROL

Task Organization



PHASE I
(Preparation/Shaping)

- **OPERATIONAL PLANNING**
  - **ROC DRILLS/REHEARSAL**
- **MOVEMENT OF FORCES**
  - **RIP/ BATTLE HANDOVERS WITHIN THE DIVISION AO**
  - **BLACK WATCH TO NORTH BABIL**
- **INTEGRATION**
  - **IRAQI SECURITY FORCES**
  - **U.S. ARMY UNITS**
  - **JOINT SPECIAL OPERATION SNIPERS**
- **FSSG BUILDS IRON MOUNTAIN**

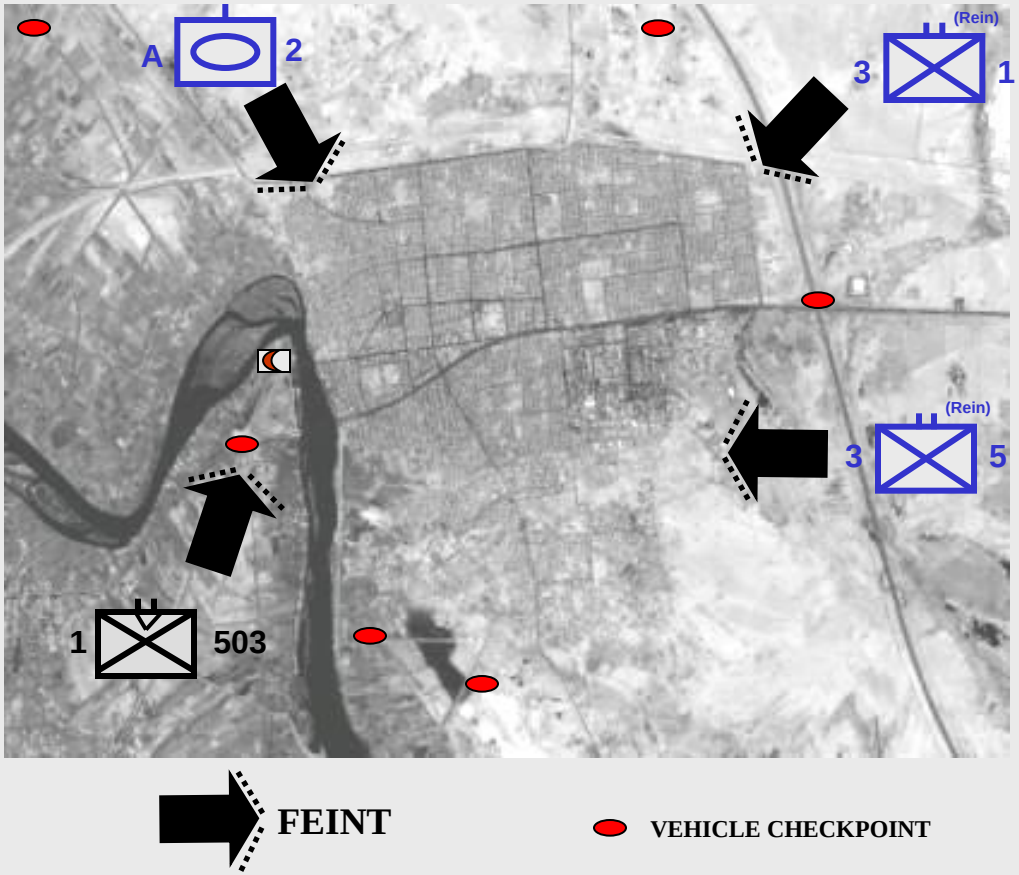
- SET CONDITIONS FOR SUCCESS -

PHASE I
(Preparation/Shaping)

- **FEINTS**
- **RAIDS**
- **CORDON AND SEARCHES**
- **VEHICLE CHECKPOINTS (VCPS)**
- **INDIRECT FIRES AND CAS**
- **INFORMATION OPS AND PSYOPS**
- **TARGETING OF AIF LEADERSHIP**
- **SPECIAL OPERATION FORCES TARGETING OF HIGH-VALUE TARGETS**

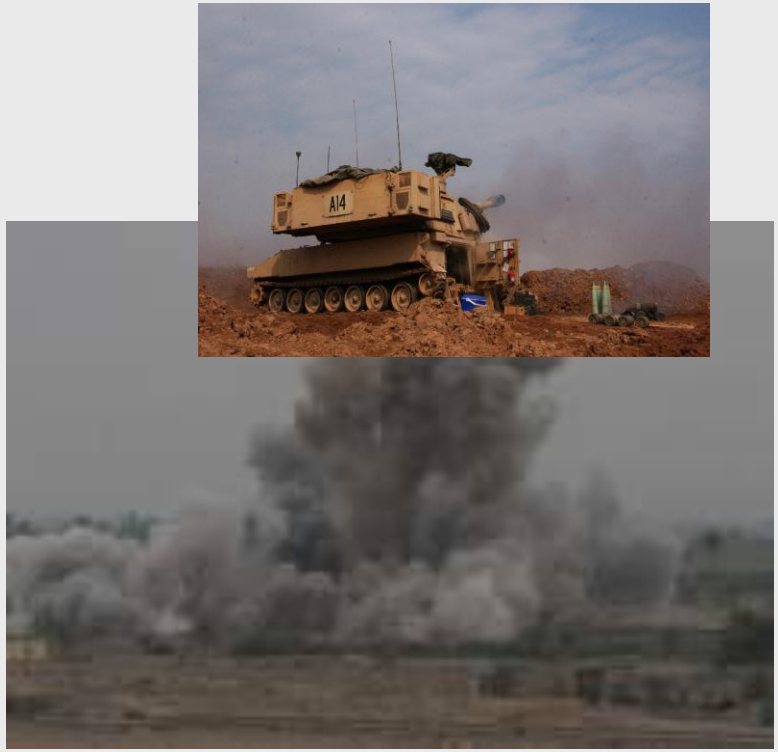
DESIRED ENEMY ENDSTATE

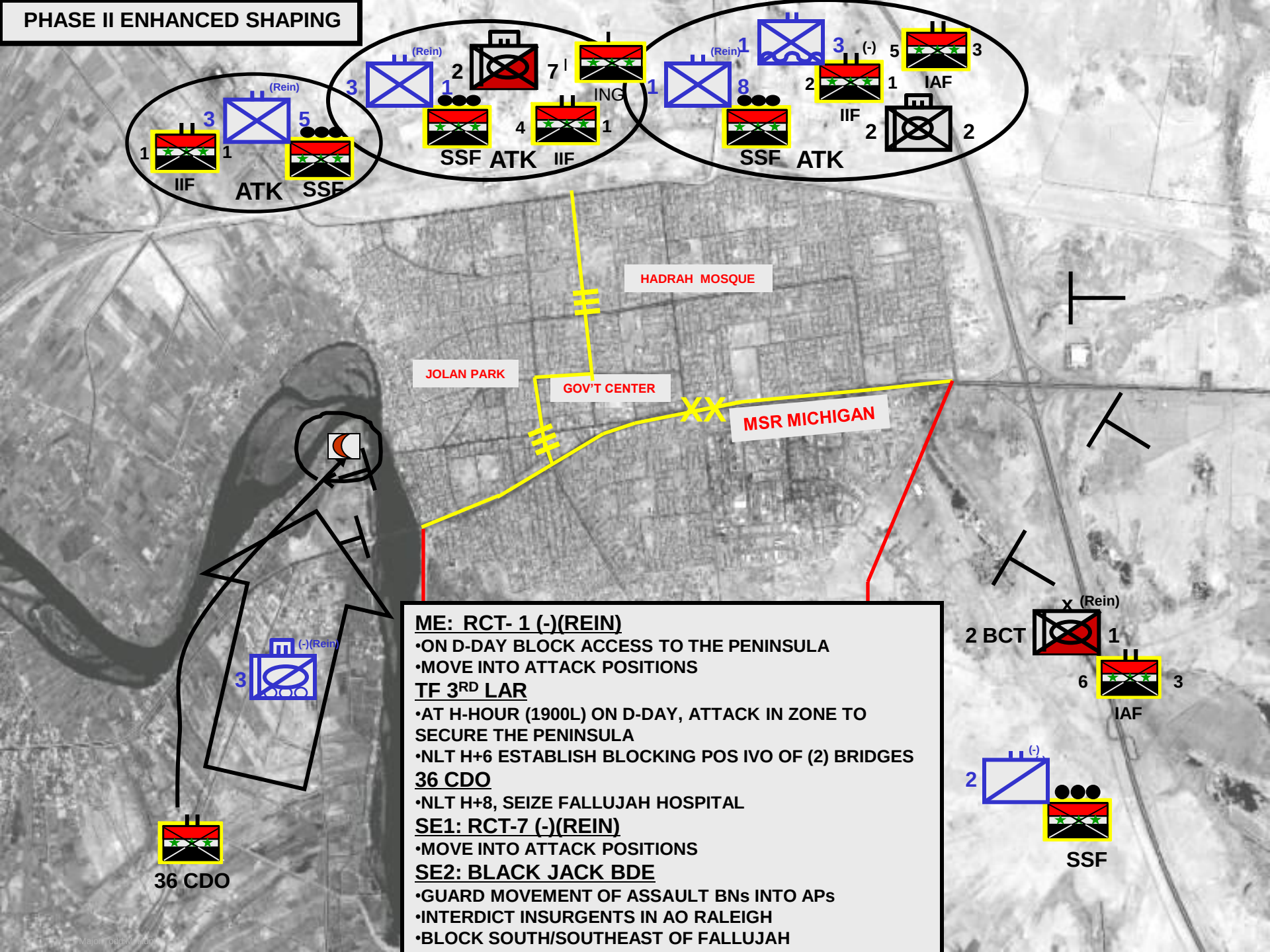
- **CONFUSED AS TO MNF INTENTIONS**
- **WEDGE DRIVEN BETWEEN POPULACE AND AIF**
- **C^2 NODES EXPOSED AND DESTROYED**
- **DEFENSES IDENTIFIED**
- **HEIGHTENED STATE OF PARANOIA AND ANXIETY**



PHASE II D-DAY (7 NOV 04) (Enhanced Shaping)

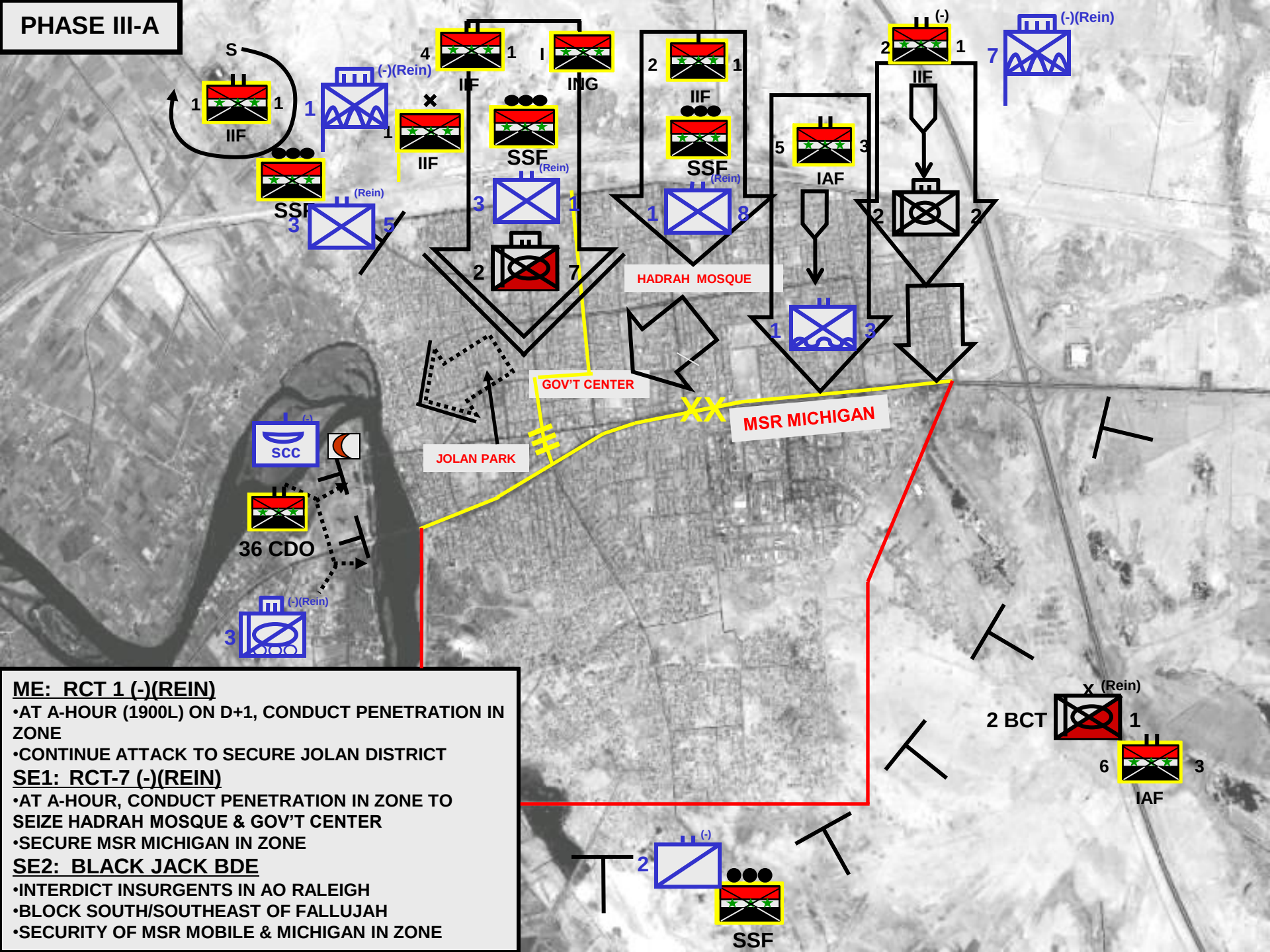
- **ISOLATION OF FALLUJAH BY BLACK JACK BRIGADE**
- **MOVEMENT OF FORCES INTO ATTACK POSITIONS**
- **JOINT FIRES**
- **ELECTRONIC ATTACK**
- **PENINSULA ASSAULT**
  - **FALLUJAH HOSPITAL SECURED**
  - **BRIDGES SECURED/BLOCKING POSITIONS ESTABLISHED**




PHASE II ENHANCED SHAPING
(Rein)
3
5
1
1
IIF
ATK
SSF
(Rein)
3
1
2
7
ING
1
4
1
SSF
ATK
IIF
(Rein)
1
1
8
3
(-)
5
3
2
1
IAF
IIF
2
2
SSF
ATK
HADRAH MOSQUE
JOLAN PARK
GOV'T CENTER
MSR MICHIGAN
(-)(Rein)
3
36 CDO
ME: RCT- 1 (-)(REIN)
•ON D-DAY BLOCK ACCESS TO THE PENINSULA
•MOVE INTO ATTACK POSITIONS
TF 3RD LAR
•AT H-HOUR (1900L) ON D-DAY, ATTACK IN ZONE TO SECURE THE PENINSULA
•NLT H+6 ESTABLISH BLOCKING POS IVO OF (2) BRIDGES
36 CDO
•NLT H+8, SEIZE FALLUJAH HOSPITAL
SE1: RCT-7 (-)(REIN)
•MOVE INTO ATTACK POSITIONS
SE2: BLACK JACK BDE
•GUARD MOVEMENT OF ASSAULT BNs INTO APs
•INTERDICT INSURGENTS IN AO RALEIGH
•BLOCK SOUTH/SOUTHEAST OF FALLUJAH
X (Rein)
2 BCT
1
6
3
IAF
(-)
2
SSF

PHASE III D+1 (8 NOV 04) (Assault)

- **RAPID PENETRATION INTO CITY**
  - **EXPLOIT SHOCK, FIREPOWER, AND MOBILITY OF ARMORED FORCES**
  - **COMBINED ARMS ATTACK**
    - **ARMY/MARINE ARTILLERY**
    - **JOINT CLOSE AIR SUPPORT**
- **SEARCH AND ATTACK IN ZONE**
- **BLACK JACK BRIGADE CONTINUES TO ISOLATE FALLUJAH AND PROTECT DIVISION REAR AREA**
- **INTELLIGENCE EXPLOITATION**
- **INFORMATION OPERATIONS**



ME: RCT 1 (-)(REIN)

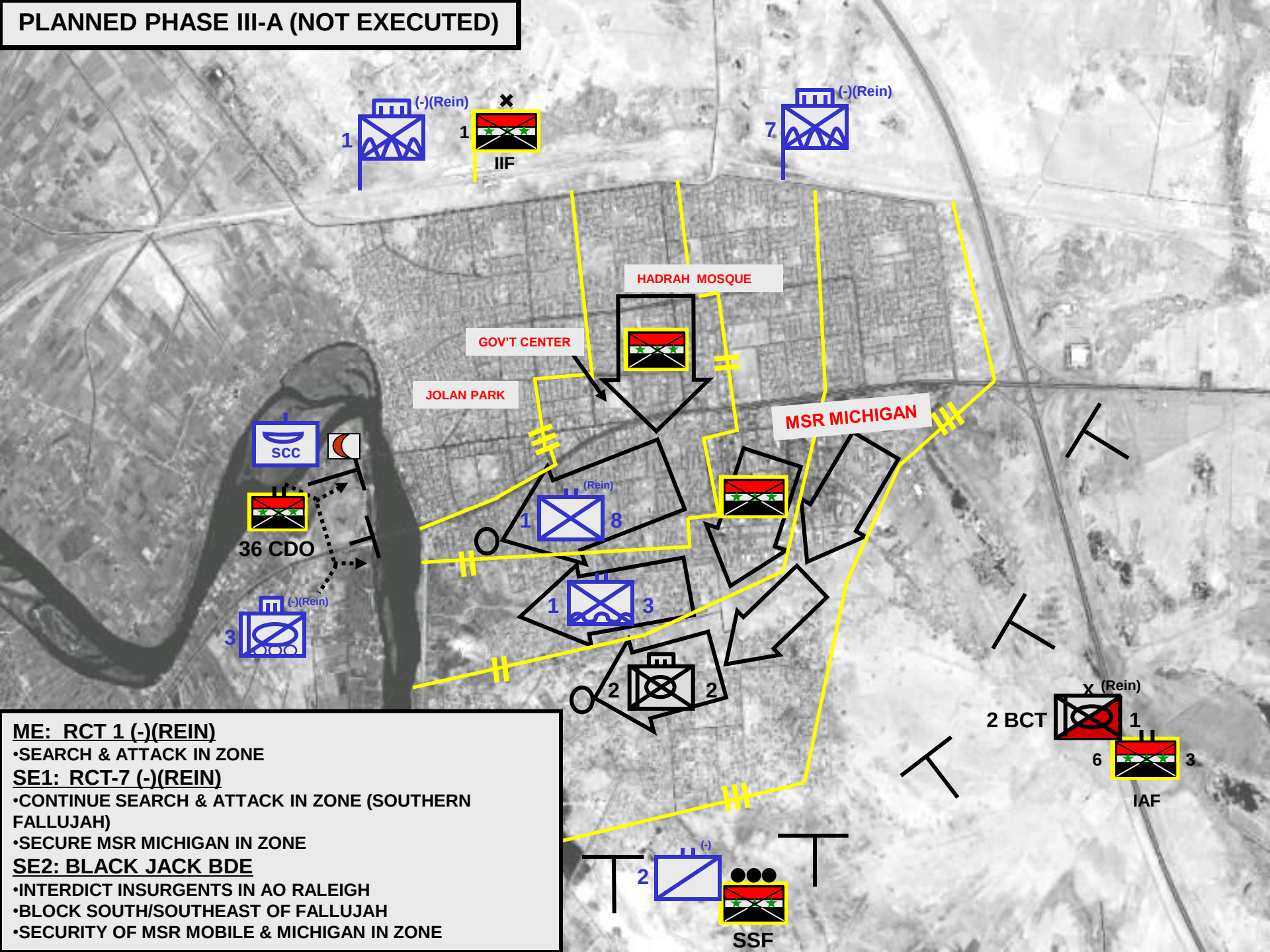
- AT A-HOUR (1900L) ON D+1, CONDUCT PENETRATION IN ZONE
- CONTINUE ATTACK TO SECURE JOLAN DISTRICT

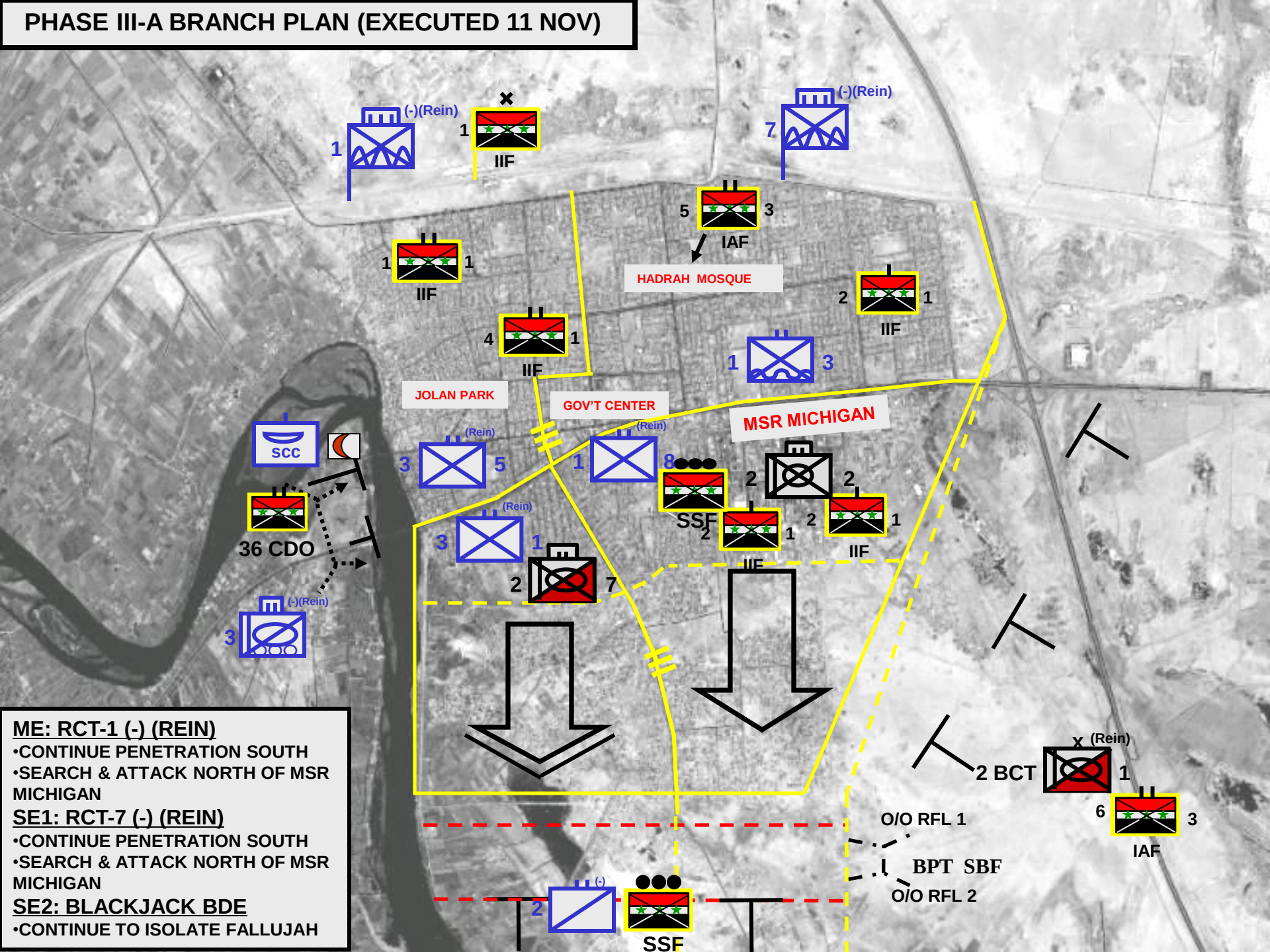
SE1: RCT-7 (-)(REIN)

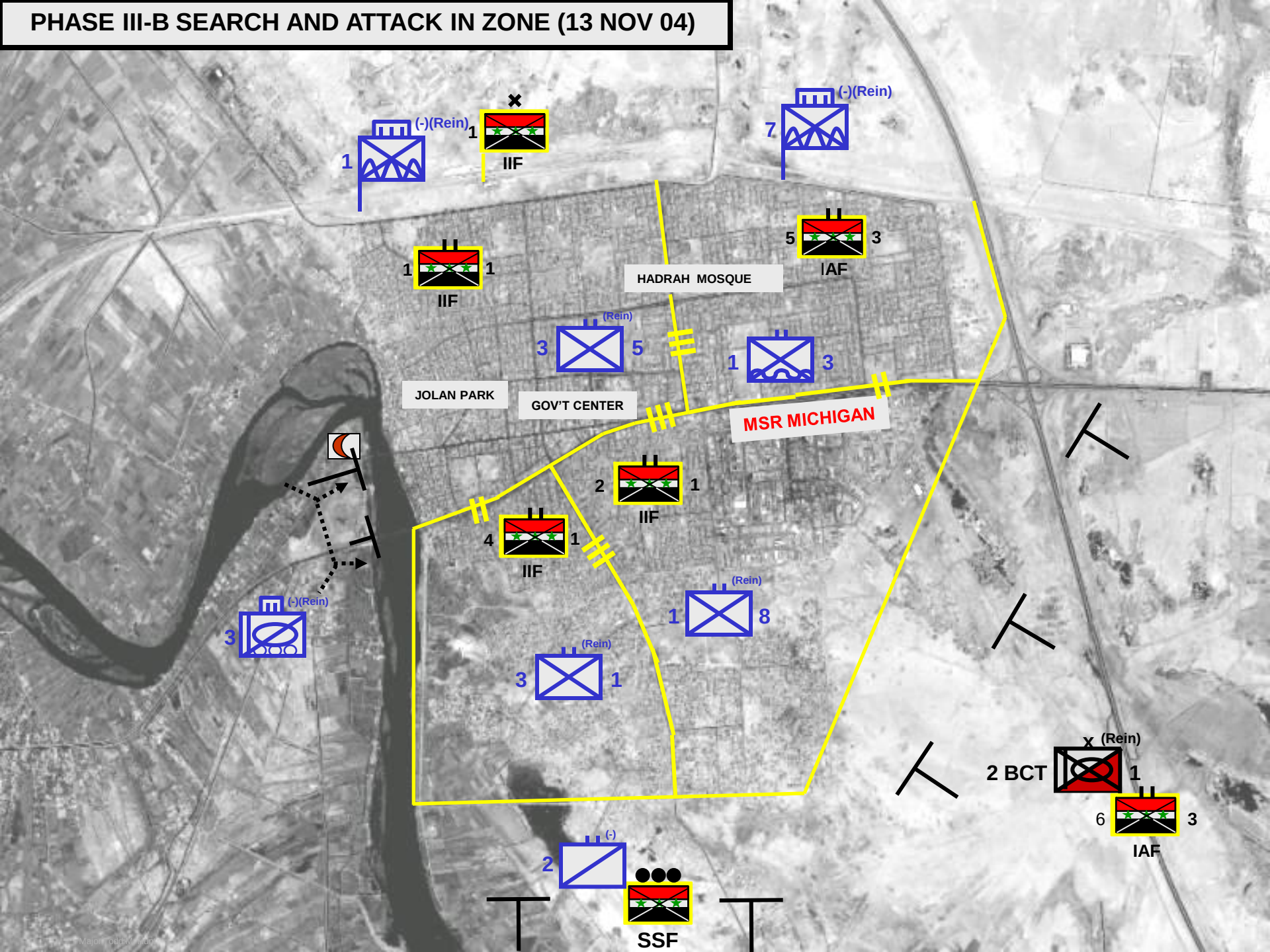
- AT A-HOUR, CONDUCT PENETRATION IN ZONE TO SEIZE HADRAH MOSQUE & GOV'T CENTER
- SECURE MSR MICHIGAN IN ZONE

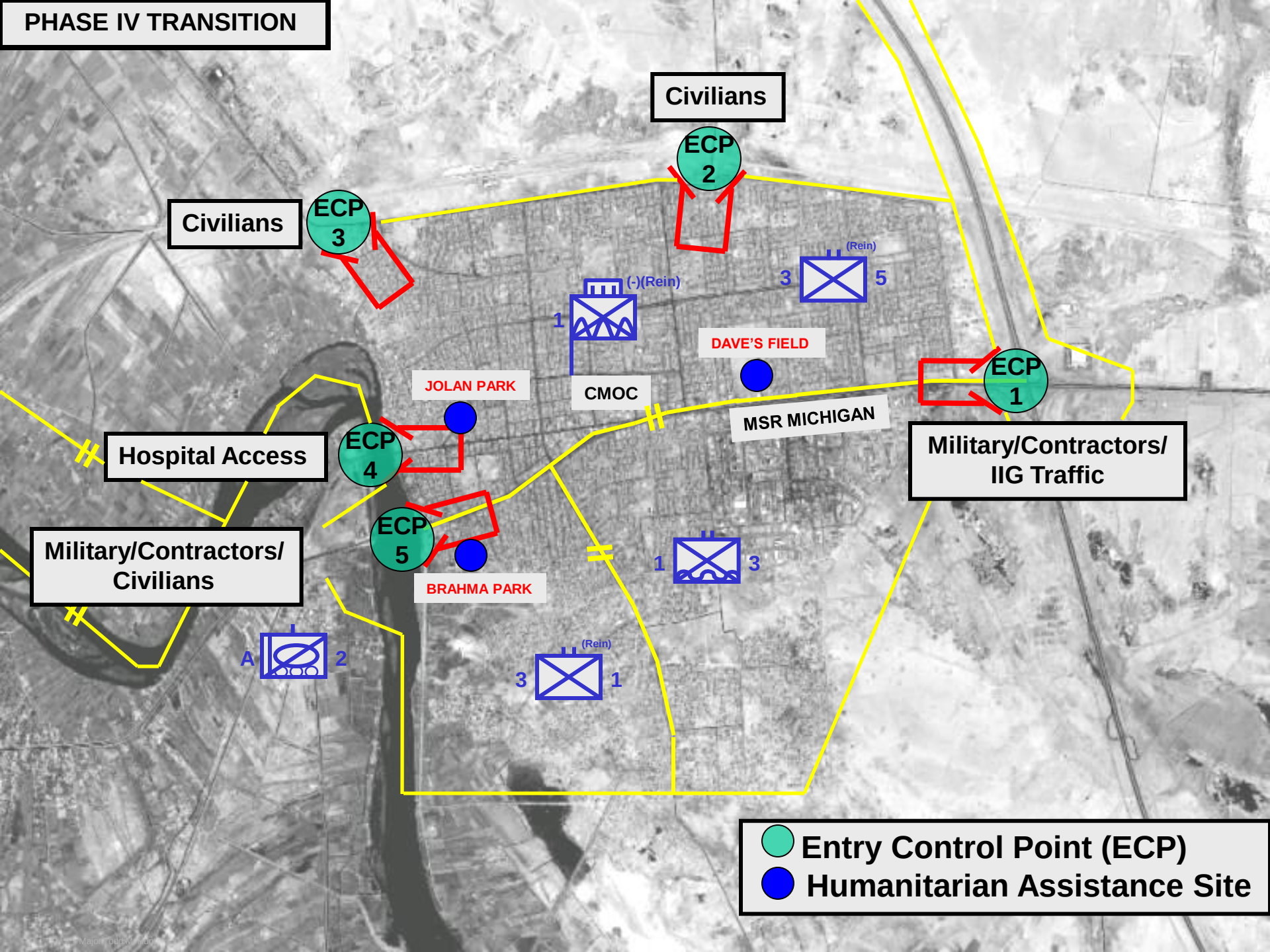
SE2: BLACK JACK BDE

- INTERDICT INSURGENTS IN AO RALEIGH
- BLOCK SOUTH/SOUTHEAST OF FALLUJAH
- SECURITY OF MSR MOBILE & MICHIGAN IN ZONE


PLANNED PHASE III-A (NOT EXECUTED)
(-)(Rein)
1
1
IIF
(-)(Rein)
7
HADRAH MOSQUE
GOV'T CENTER
JOLAN PARK
MSR MICHIGAN
SCC
36 CDO
(Rein)
1
8
1
3
(-)(Rein)
3
2
2
x (Rein)
2 BCT
1
6
3
IAF
(-)
2
SSF
ME: RCT 1 (-)(REIN)
•SEARCH & ATTACK IN ZONE
SE1: RCT-7 (-)(REIN)
•CONTINUE SEARCH & ATTACK IN ZONE (SOUTHERN FALLUJAH)
•SECURE MSR MICHIGAN IN ZONE
SE2: BLACK JACK BDE
•INTERDICT INSURGENTS IN AO RALEIGH
•BLOCK SOUTH/SOUTHEAST OF FALLUJAH
•SECURITY OF MSR MOBILE & MICHIGAN IN ZONE


PHASE III-A BRANCH PLAN (EXECUTED 11 NOV)
(-)(Rein)
1
1
IIF
7
(-)(Rein)
5
3
IAF
HADRAH MOSQUE
1
1
IIF
2
1
IIF
4
1
IIF
1
3
JOLAN PARK
GOV'T CENTER
MSR MICHIGAN
SCC
(Rein)
3
5
(Rein)
1
8
SSF
2
2
2
1
2
1
IIF
36 CDO
(Rein)
3
1
2
7
IIF
(-)(Rein)
3
ME: RCT-1 (-) (REIN)
•CONTINUE PENETRATION SOUTH
•SEARCH & ATTACK NORTH OF MSR MICHIGAN
SE1: RCT-7 (-) (REIN)
•CONTINUE PENETRATION SOUTH
•SEARCH & ATTACK NORTH OF MSR MICHIGAN
SE2: BLACKJACK BDE
•CONTINUE TO ISOLATE FALLUJAH
2 BCT
X (Rein)
1
6
3
IAF
O/O RFL 1
BPT SBF
O/O RFL 2
2
(-)
SSF


PHASE III-B SEARCH AND ATTACK IN ZONE (13 NOV 04)
(-)(Rein)
1
1
IIF
(-)(Rein)
7
5
3
IAF
1
1
IIF
HADRAH MOSQUE
(Rein)
3
5
1
3
JOLAN PARK
GOV'T CENTER
MSR MICHIGAN
2
1
IIF
4
1
IIF
(Rein)
1
8
(-)(Rein)
3
(Rein)
3
1
X
(Rein)
2 BCT
1
6
3
IAF
(-)
2
SSF


PHASE IV TRANSITION
Civilians
ECP 2
Civilians
ECP 3
(Rein)
3
5
(-)(Rein)
1
DAVE'S FIELD
JOLAN PARK
CMOC
ECP 1
MSR MICHIGAN
Hospital Access
ECP 4
Military/Contractors/ IIG Traffic
ECP 5
Military/Contractors/ Civilians
1
3
BRAHMA PARK
A
2
(Rein)
3
1
Entry Control Point (ECP)
Humanitarian Assistance Site

Enemy Tactics

DEFENSIVE BELTS

- DAISY CHAINED IEDs
- SMALL UNIT STRONGPOINTS
- USE OF PROTECTED SITES (e.g. MOSQUES, SCHOOLS
- TUNNEL SYSTEMS
- WEAPONS CACHES
- HIT AND FALL BACK
- INDIRECT FIRE
- FALSE SURRENDER
- DRUG USE

ATTRITION

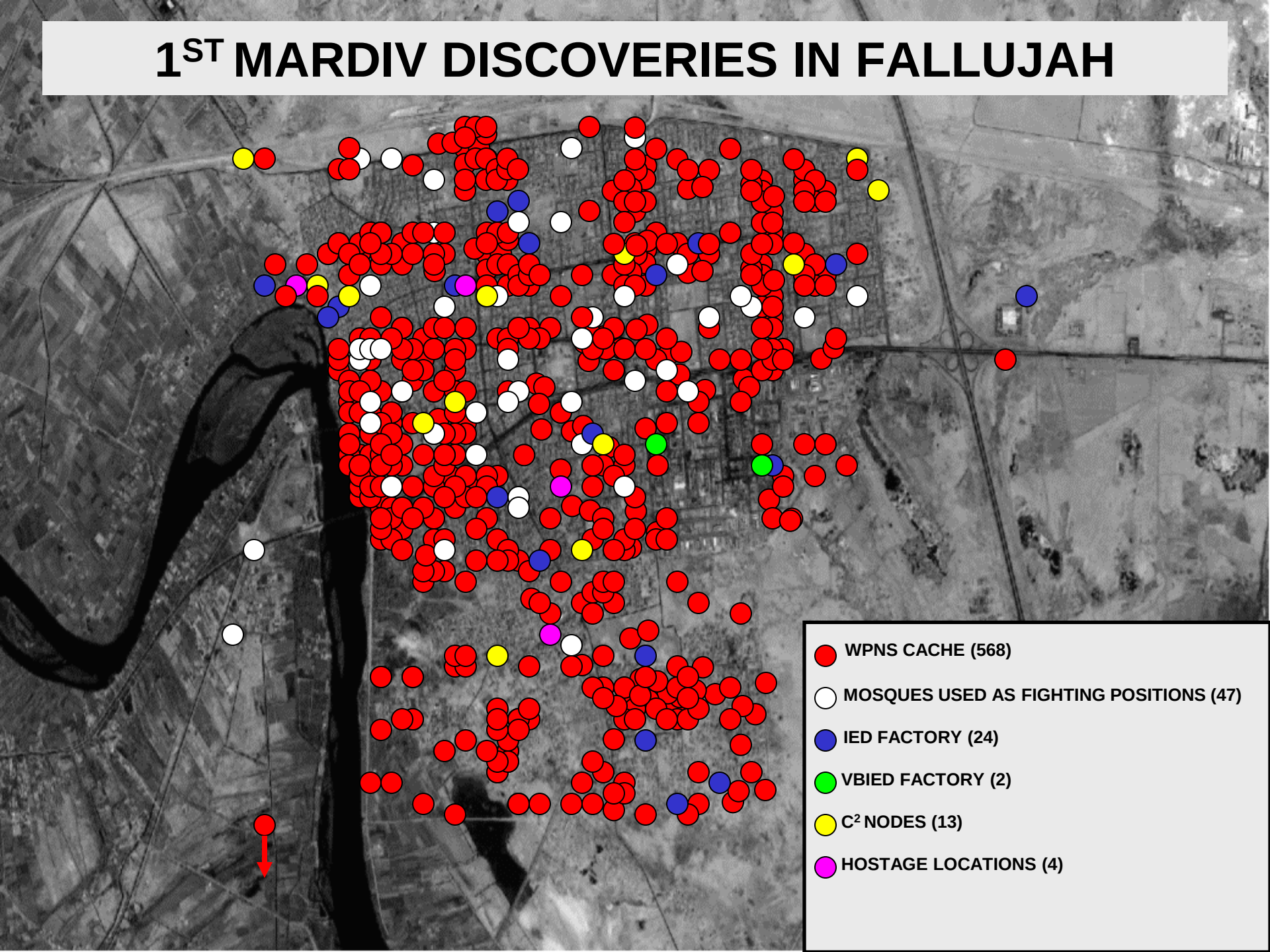
- VBIED OR SUICIDE BOMBERS
- BOOBY-TRAPS
  - BUILDINGS/CACHES
  - INSURGENTS (DEAD AND WOUNDED)
- SNIPERS
- LAST STAND POSITIONS

SUICIDE VESTS

IEDs

WEAPONS CACHE

1ST MARDIV DISCOVERIES IN FALLUJAH



PHASE III INTO PHASE IV

SEABEES

CIVILIAN CONTRACTERS

USAF DOG TEAMS

ARMY/MARINE CAG
IRAQI GOV'T OFFICIALS

ARMY/MARINE/NAVY EOD

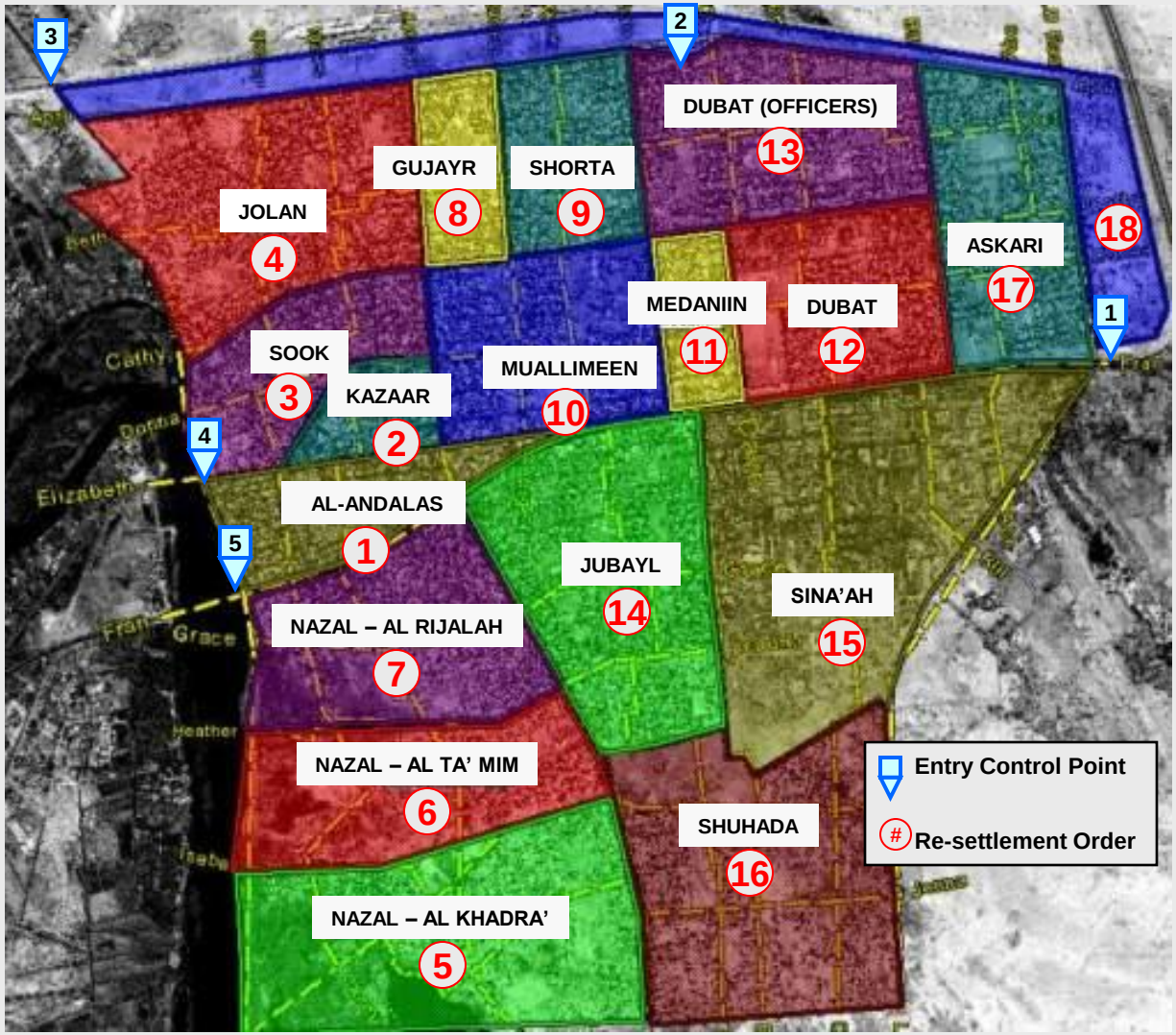
ARMY/MARINE ENGINEERS

- **ESTABLISH CMOC**
- **REMAINS REMOVAL**
- **FOOD DISTRIBUTION**
- **EOD/CACHE CLEARANCE**
- **WATER REMOVAL**
- **RUBBLE REMOVAL**

- **CONTINUE CLEARING OPERATIONS**
- **SANITATION IMPROVEMENTS**
- **ELECTRICAL GRID REPAIRS**
- **PEST CONTROL**
- **ENTRY CONTROL POINTS ESTABLISHED**

Population Resettlement

- **PHASED RETURN BY DISTRICT**
  (23 DEC 04 – 14 JAN 05)
  - **LINKED TO HUMANITARIAN RESOURCES & SECURITY**
- **CIVIL AFFAIRS PROVIDED BASIC NEEDS FOR RETURNING CITIZENS**
- **ISF AND MNF PROVIDED SECURITY & HUMANITARIAN ASSISTANCE**
- **RESTORATION OF BASIC SERVICES (UTILITIES/MEDICAL)**



Elections in Fallujah

- **30 JANUARY 05**
- **FIVE POLLING CENTERS**
- **IECI VOLUNTEERS**
- **SIGNIFICANT VOTER TURN-OUT DESPITE SUNNI BOYCOTT AND INSURGENT INTIMIDATION**
- **ISF PROVIDED SECURITY**

Sgt Norwood 3/1 Fallujah